MEMORANDUM OF UNDERSTANDING

BETWEEN

DUKE UNIVERSITY

(THROUGH ITS DUKE GLOBAL HEALTH INSTITUTE (DGHI)

AND

ORGANISMO ANDINO DE SALUD

CONVENIO HIPÓLITO UNANUE (ORAS-CONHU)

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding ("MOU") is entered into as of _____, 2026 ("Effective Date"), between Duke University, a nonprofit education and research organization organized under the laws of the State of North Carolina, United States of America, acting through the Duke Global Health Institute (DGHI), located in Durham, North Carolina, USA ("Duke"), and Organismo Andino de Salud Convenio Hipólito Unanue ("ORAS-CONHU"), an international intergovernmental organization headquartered in Lima, Peru. Duke and ORAS-CONHU may each be referred to herein as a "Party" and collectively as the "Parties."

WHEREAS, DGHI's mission is to reduce health disparities worldwide and in its local community through a multi-disciplinary approach programs and activities in global health, education, research, policy development and service; and

WHEREAS, ORAS-CONHU promotes cooperation, integration, technical collaboration, and knowledge exchange among countries of the Andean Region to strengthen health systems, improve population health, and advance regional development; and

WHEREAS, the Parties have previously collaborated on initiatives of mutual interest and desire to continue strengthening their institutional relationship through expanded cooperation in public health, health systems, education, research, technical cooperation, innovation, policy development, and sustainable development; and

WHEREAS, the Parties recognize the importance of advancing evidence-informed policies, strengthening institutional capacities, generating scientific and technical knowledge, and promoting innovation that contributes to improved health outcomes and equitable development throughout the Andean Region, Amazon Basin, and other regions of mutual interest; and

WHEREAS, the Parties share an interest in promoting interdisciplinary and multisectoral collaboration in areas that include health systems strengthening, One Health, environmental health, climate change and health, health economics, health financing, research capacity strengthening, implementation science, workforce development, digital innovation, and regional cooperation; and

WHEREAS, the Parties recognize the strategic value of initiatives including the Observatorio Andino de Salud e Inversión Sanitaria and the Comité Andino de Salud y Economía as mechanisms to strengthen evidence generation, regional dialogue, technical cooperation, and indicators related to health financing, health investment, health system performance, sustainability, and health equity; and

WHEREAS, the Parties recognize the importance of strengthening cooperation to improve the health and well-being of populations and communities throughout the Amazon Basin, particularly Indigenous Peoples and historically underserved populations, through approaches that promote health equity, resilience, environmental stewardship, biodiversity conservation, and sustainable development; and

WHEREAS, the Parties support the vision reflected in the Lima Declaration 2026, through which Amazonian countries committed to strengthening the health and well-being of Amazonian populations and communities through coordinated action and the adoption of a One Health approach that addresses interconnected human, animal, environmental, biodiversity, and climate-related challenges; and

WHEREAS, the Parties wish to establish a broad and flexible framework through which future collaborative opportunities may be explored;

NOW, THEREFORE, the Parties acknowledge their intention to cooperate and agree as follows.

ARTICLE 1: SCOPE OF COLLABORATION

1.1. General Scope. The Parties may explore opportunities for collaboration in areas of mutual interest that contribute to improving health and well-being, advancing health equity, strengthening health systems, enhancing institutional and workforce capacities, fostering innovation, promoting sustainable development, and supporting evidence-informed decision-making.

The Parties intend for this MOU to serve as a framework through which opportunities for cooperation may be identified and discussed. Such cooperation may include activities

related to research, education, training, scientific exchange, workforce development, technical cooperation, policy dialogue, capacity strengthening, innovation, knowledge generation, knowledge dissemination, and regional engagement.

The Parties acknowledge that collaboration under this MOU is voluntary and subject to the interests, priorities, resources, approvals, and institutional policies of each Party.

1.2. Specific Areas of Collaboration. Subject to the availability of resources and the approval of each **Party's** authorized representatives, the Parties may explore opportunities for collaboration in areas including, but not limited to, the following:

1.2.1. **Health Systems Strengthening:** Activities related to strengthening health systems, improving access to care, promoting health equity, supporting primary health care, enhancing governance and leadership, developing the health workforce, and advancing resilient and sustainable health systems.

1.2.2. **One Health, Climate Change, and Environmental Health:** Activities related to One Health, climate change and health, environmental health, occupational health, biodiversity, ecosystem health, environmental determinants of health, and other topics that recognize the interconnectedness of human, animal, and environmental systems.

1.2.3. **Amazonian Health, Indigenous Health, and Intercultural Approaches:** Activities related to improving health and well-being in Amazonian populations and communities, supporting initiatives to enhance access to health systems and healthcare services, improve sanitation and related public health measures, advance Indigenous health, strengthen intercultural approaches to health and healthcare, promote community engagement, and advance priorities consistent with the vision reflected in the Lima Declaration 2026.

1.2.4. **Research, Innovation, and Knowledge Generation:** Activities related to scientific research, implementation science, operational research, health systems research, environmental and public health research, innovation, evaluation, scholarly exchange, scientific publications, and technical dissemination.

1.2.5. **Capacity Strengthening and Workforce Development:** Activities related to education, training, mentorship, professional development, leadership development,

institutional strengthening, research capacity strengthening, and workforce development.

1.2.6. **Academic, Scientific, and Professional Exchanges:** Activities involving faculty, researchers, students, fellows, trainees, technical experts, and other professionals for purposes of education, research, capacity strengthening, and technical cooperation.

1.2.7. **Health Economics, Financing, and Investment:** Activities related to health economics, financing, expenditure analysis, investment in health, sustainability of health systems, economic evaluation, and the generation, monitoring, and use of evidence to inform efficient and equitable resource allocation and health policy and investment decisions.

1.2.8. **Digital Health, Data Science, and Innovation:** Activities related to digital health, health information systems, analytics, data science, artificial intelligence, surveillance systems, and innovation in health.

1.2.9. **Technical Cooperation and Policy Dialogue:** Activities related to technical assistance, strategic planning, policy dialogue, stakeholder engagement, development of technical guidance, and participation in regional and international initiatives.

1.2.10. **Knowledge Exchange and Dissemination:** Activities involving the exchange of information, technical materials, publications, experiences, methodologies, educational resources, and lessons learned.

1.2.11. **Resource Mobilization:** Joint exploration of grants, contracts, cooperative agreements, philanthropic support, and other funding opportunities that support mutual interests.

Participation in funding proposals or externally sponsored projects shall be subject to each Party's internal approvals and any applicable separate agreements.

1.3. Separate Agreements. This MOU is not intended to create and does not create any legally binding obligations on either Institution but, rather, is intended to facilitate discussions regarding general areas of cooperation. Prior to initiating any specific activity or program, the Parties will negotiate and enter into a separate or specific agreement, signed by each party's authorized signatory, describing the terms of the arrangement, including the

budgets, funding sources, authorship of scientific articles and patenting rights. Each party will designate a Liaison Officer to develop and coordinate specific activities or programs.

ARTICLE 2: TERM, RENEWAL, TERMINATION, AND AMENDMENT

2.1 Term. This MOU shall become effective upon the date of the last signature and shall remain in effect for three (3) years.

2.2 Renewal. The Parties may renew or extend this MOU through mutual written agreement.

2.3 Termination. Either Party may terminate this MOU by providing sixty (60) days prior written notice to the other Party. Termination of this MOU shall not affect any separate agreement previously executed by the Parties, which shall continue according to its own terms unless otherwise specified therein.

2.4 Amendment. This MOU may be amended only through a written instrument signed by authorized representatives of both Parties.

ARTICLE 3: GENERAL MATTERS

3.1 Non-Binding Nature. This MOU is intended solely to provide a framework for discussions and cooperation between the Parties regarding areas of mutual interest.

This MOU does not constitute a contract, does not create legally enforceable rights or obligations, does not obligate either Party to expend funds, allocate resources, share information, conduct research, provide services, or undertake any specific activity, and does not create a partnership, joint venture, agency relationship, or other legal association between the Parties.

Any legally binding commitment between the Parties shall arise only through a separate written agreement executed by duly authorized representatives of both Parties.

In the event of any inconsistency between this MOU and a separate agreement, the terms of the separate agreement shall govern.

3.2 Use of Names and Trademarks. Neither Party may use the name, abbreviation, logo, trademark, seal, service mark, or other identifying mark of the other Party without prior written permission.

3.3 Notices. The parties must give all notices under this MOU in any of the following ways: (a) hand delivery (b) certified mail, return receipt requested; or (c) expedited mail service (signature required). All communications must be sent to the addresses set forth below or to such other address designated by the parties by written notice. Notices are effective upon receipt and evidence of delivery.

If to Duke:	If to Organismo Andino de Salud Convenio Hipólito Unanue (ORAS-CONHU):
William Pan, DrPH MS MPH Professor of Global Environmental Health & Population Studies Nicholas School of Environment & Duke Global Health Institute william.pan@duke.edu cc: Katherine Black Conte International Partnerships, Duke Global Kb206@duke.edu	Av. Paseo de la República 3832 San Isidro Lima, Perú

3.4 Authorized Signatories. Each Party represents that the individual signing this MOU has authority to execute this MOU on behalf of the respective institution.

For and on behalf of Duke University	**For and on behalf of Organismo Andino de Salud Convenio Hipólito Unanue (ORAS-CONHU):**
Name: Mohamed Noor Title: Executive Vice Provost Date: 9/18/2026	Name: Dr. Fernando Araos Dattoli Title: Secretario Ejecutivo Date: